

### The Business of Making Wine Workshop



## Marketing Boutique Wineries





# Key Elements for Success

- Vision
- Marketing Strategy
- Appropriate Tactics
- Execution



#### Market Analysis



- Demographic Trends
- Consumer Trends
- Food and Wine Trends
- Economic Trends
- Competitive Review
- Research



### Trends to Consider



- Demographic Trends
  - Baby boomers
  - Growing ethnic mix
  - Gender
- Health and wellness
- Energy costs/food costs
- Environment: sustainability
- Local foods
- Internet e-commerce
- Psychographics
  - Dual income households
  - Millennials
  - Empty nesters



# Sales Vs Marketing Orientation

- A selling orientation focuses on production
- A marketing orientation focuses on the customer

"The aim of marketing is to make selling superfluous."

Peter Drucker



#### Branding Your Winery



IN 11 YEARS

- Why Brand?
- Brand Strategy:
  - Awareness
  - Associations
  - Perceived Quality
  - Customer Loyalty
  - Brand Assets
- Trade Dress
- What is Your Brand Promise?



# Your Customer Market Segmentation



- Finding a market
- Identifying a niche
- Defining and targeting the market --- who is your ideal prospect and how do you reach them?



# Market Segments for Wine

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Market Segment	Cons. Share	Purch. Share
Overwhelmed	23%	13%
Enthusiasts	12%	25%
Image Seekers	20%	24%
Savvy Shoppers	15%	15%
Traditionalists	16%	15%
Satisfied Sippers	14%	8%

Source: Constellation Wines, Project Genome, 2008.



Four Ps of Marketing



Key Elements
of your
Marketing Plan

- Product
- Price
- Place
- Promotion



# Developing a Positioning Strategy

- 1. Determine the market: what is my customer profile?
- 2. Identify competitors: primary and secondary
- 3. Determine how consumers evaluate options
- 4. Learn how competitors are perceived
- 5. Identify gaps in positions held
- 6. Plan and carry out the positioning strategy through marketing communication
- 7. Monitor the position



### Positioning Strategies



- Product attributes: Citrus notes, oak flavor, geography or AVA, growing methods, unique blend, winemaker
- Benefits, problem solutions: low calorie, low in sulfites, less alcohol, higher in antioxidants, sustainability
- Price and quality: price as a signal of high quality
- Image: unique bottle, interesting label, unusual or irreverent name
- Specific use: pairing with foods, for special occasions
- Product user: endorsed by celebrity chef
- Against a valued competitor
- Positioned in relation to other kinds of product: like a chardonnay, merlot, cabernet sauvignon



#### Positioning Your **Product**

Finding the Meaningful Gaps

Low

High price **C**1 **C**3 C2 Gap High quality quality **C**4 C5

Low price



#### **Price**

- Cost analysis
- Competitor surveys
- Product positioning
- Pricing strategy



#### **Place**





- Traditional distribution channels.
  - Retail
  - Foodservice
  - Cost of distribution
- Direct Marketing channels
  - Direct store, pub delivery
  - Tasting room
  - Wine clubs
  - Phone ordering
  - E-commerce



**Promotional Mix** 



Communicating with Your Target Customer

- Advertising
- Sales Promotion
- Public Relations
- Selling Strategy
- Direct Marketing Media



#### Advertising



- Bottle and label
- Story of the wine, grapes, winemaker, awards
- Brochures
- Posters or hand outs
- Display signs
- Display materials.
- Shelf talkers, table tents
- Bottle neckers
- Print ads
- Web site, blogs, newsletter
- Videos
- Give aways or logoed items



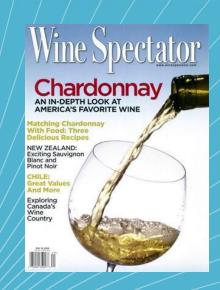
#### Sales Promotion



- Tasting events
- Price promotions
- Fairs, events and trade shows
- Winery tours
- Winery dinners
- Cross promotions
- Agri-Tourism



#### Public Relations



- Press kit
- Press releases
- Media relations/events
- Community relations
- Donations to charities
- Networking
- Trade associations
- Entering contests



#### Sales Strategy



- Sales presentations
- Sales meetings
- Sales incentives
- Tastings
- Selling at trade shows
- Strategic selling --- large accounts



## Direct Marketing Media

- Catalogs
- Mailings or E-Mailings
- E-Commerce on web site
- Customer relationship management (CRM)
  - Lifetime customer value
  - Building your customer data base
  - Two way exchange



### The Marketing Process





#### Questions?